

FUNDAMENTALS OF COST AND MANAGEMENT ACCOUNTING – STAGE-2

Marks

- Q. 2 (a)** A service department is one that is not directly engaged in production, but renders a particular type of service for the benefit of other departments. Examples of service departments are receiving, storerooms, maintenance, timekeeping, payroll, and cafeteria. 1

Service departments generally have the following characteristics:

- It is difficult to establish a meaningful measure of their production and productivity. 1
- The functional relationship between a service department's costs and the company's output is very flexible. In many instances a considerable lag exists between services and production. 1
- Service departments cannot be changed too rapidly without possible serious indirect consequences to the operational divisions. 1

(b)

	Rs.	
(i) Cost of raw materials used in production	1,250	
Less: Decrease in the raw materials inventory during the year (Rs. 130 - Rs. 80 = Rs. 50)	50	1
Cost of raw materials purchased during the year	1,200	1
(ii) Total manufacturing costs	6,050	
Less: Direct materials used in production	1,250	
Manufacturing overhead applied	2,800	
	4,050	
Direct labor cost incurred	2,000	1
Predetermined overhead rate		
= Manufacturing overhead cost ÷ Direct labor cost		1
= Rs. 2,800 ÷ Rs. 2,000 = 140% of direct labor cost		
(iii) Total manufacturing costs	6,050	
Add: Work in process inventory – beginning	250	
	6,300	1
Less: Work in process inventory – ending	400	
Cost of goods manufactured	5,900	1
(iv) Finished goods inventory – beginning	300	
Add: Cost of goods manufactured	5,900	
Cost of goods available for sale	6,200	1
Less: Finished goods inventory – ending	200	
Cost of goods sold	6,000	1

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Q. 3 (a) (i)

Waqas Corporation
Comparative Income Statement
For month Ending June 30, 2011

		Rs. (million)		
		FIFO	LIFO	
Sales (16,000 units @ Rs. 7,000)		112.00	112.00	
Beginning inventory		6.00	6.00	
Purchases		62.90	62.90	2
Available for sale		68.90	68.90	
Ending inventory		17.40	15.80	
Cost of goods sold		51.50	53.10	
Gross profit		60.50	58.90	1
Marketing and administrative expenses		21.00	21.00	
Income before income tax		39.50	37.90	
Income tax (35%)		13.83	13.27	2
Net income		25.67	24.63	1

FIFO			LIFO			
Units	Rs./ Unit	Rs. (m)	Units	Rs./ Unit	Rs. (m)	
4,000	3,500	14.00	2,000	3,000	6.00	
1,000	3,400	3.40	2,000	3,200	6.40	
5,000		17.40	1,000	3,400	3.40	
			5,000		15.80	
		2			+3	= 5

(ii)

Cash position at end of the June

		Rs. (m)		
		FIFO	LIFO	
Sales (receipts)		112.00	112.00	
Purchases		62.90	62.90	
Marketing and administrative expenses		21.00	21.00	
Income tax (35%)		13.83	13.27	
Total disbursements		97.73	97.17	
Cash balance		14.27	14.83	
		1	+1	= 2

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Q. 3 (b) (i) Employee's Earnings:

	Rs.			
	Saturday	Sunday	Monday	
Hours x hourly rate	600.00	600.00	600.00	
Units above standard	-0-	10.00	15.00	1
Hours saved		0.50	0.75	1
Value of time saved		37.50	56.25	1
80% of value of time saved		30.00	45.00	1
(A) Earnings	600.00	630.00	645.00	1,875.00 1
(B) Earnings = 110% x Rs. 75 hourly rate x 40 hours = (Efficiency rate = $880 \div 800 \times 100 = 110\%$)				Rs. 3,300 2 1
(C) Earnings = (Rs. 75 hourly rate x 5% rate increase) x 24 hours = Rs. 78.75 x 24 hours =				Rs. 1,890 1 1
(ii) Per unit labour cost:				
(A) = $1,875 \div 505 =$ (No. of units $160 + 170 + 175 = 505$)				Rs. 3.71 per unit }
(B) = Earning Rs.3,300 \div No. of units 880 =				Rs. 3.75 per unit }
(C) = Earning Rs.1,890 \div No. of units 503 =				Rs. 3.76 per unit }

Q. 4 (a)	Let:	SR-1 =	Rs. 20 m + 0.20 SR-2	1
		SR-2 =	Rs. 17.6 m + 0.10 SR-1	1
	Substituting:	SR-1 =	Rs.20 m + 0.20 (Rs. 17.6 m + 0.10 SR-1)	1
	Solving:	SR-1 =	Rs.20 m + Rs. 3.52 m + 0.02 SR-1	
		0.98 SR-1 =	Rs. 23.52 m	
		SR-1 =	Rs. 24 million	1
	Substituting:	SR-2 =	Rs. 17.6 m + 0.10 (Rs. 24 m)	1
		=	Rs. 17.6 m + Rs.2.4 m	
		=	Rs. 20 million	1
	Total PDN-1 overhead =		Rs. 84 m + 0.40 (SR-1) + 0.50 (SR-2)	1
		=	Rs. 84 m + 0.40 (Rs. 24 m) + 0.50 (Rs. 20 m)	1
		=	Rs. 84 m + Rs. 9.6 m + Rs. 10 m	
		=	Rs. 103.6 million	1

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Q. 5 (a)

(i) Materials price variance = $(AQ \times AP) - (AQ \times SP)$		1
= Rs. 70,520 – (4,100 × Rs. 16.50) =	Rs. 2,870 U	1

(ii) Materials quantity variance = $SP(AQ - SQ)$		1
= Rs. 16.50 (3,500 – 3,510 *) =	Rs. 165 F	1

* SQ = Standard quantity per unit × Actual output		1
= 2.7 × 1,300 = 3,510		

(b) (i) Labor rate variance = $(AH \times AR) - (AH \times SR)$		1
= Rs. 11,385 – (1,100 × Rs. 10.50) =	Rs. 165 F	1

(ii) Labor efficiency variance = $SR(AH - SH)$		1
= Rs. 10.50 (1,100 – 1,320 *) =	Rs. 2,310 F	1

* SH = Standard hours per unit × Actual output		1
= 3.3 × 400 = 1,320		

(iii) Journal entries to record the direct labor costs:

Work In Process	13,860		
Labor Rate Variance		165	
Labor Efficiency Variance		2,310	
Wages Payable (or Cash)		11,385	
			2

Q. 6 (a) (i) Variable overhead spending variance = $(AH \times AR) - (AH \times SR)$		1
= Rs. 44,980 – (5,200 × Rs. 7.70) =	Rs. 4,940 U	2

(ii) Variable overhead efficiency variance = $SR(AH - SH)$		1
= Rs. 7.70(5,200 – 5,400 *) =	Rs. 1,540 F	2

* SH = Standard hours per unit × Actual output		1
= 2.5 × 2,160 = 5,400		

(b)**Income statement – marginal costing**

	Rs. '000 ^a	
Sales	1,430	1
Less variable expenses:		
Variable cost of goods sold:		
Beginning inventory	0	
Add variable manufacturing costs	1,032	
Goods available for sale	1,032	1
Less ending inventory	172	
Variable cost of goods sold	860	1
Variable selling and administrative	70	
Variable cost of sales	930	1
Contribution margin	500	1
Less fixed expenses:		
Fixed manufacturing overhead	384	
Fixed selling and administrative	40	
Net operating income	76	1

THE END